

Appendix 1: Corporate Risk Register 2015/16, Start of year (Summary)

IMPACT	High	<p>3. Finance not incorporated into capital investment proposals</p> <p>5. ICT infrastructure failure</p>	<p>1. Loss of performance/ Staff not engaged/ motivated</p> <p>2. Insufficient plans for financial sustainability of properties</p> <p>6. Medium term financial plan not in place</p>	<p>8. Commercial skills not available to diversify income streams</p> <p>9. Commercial programme not in place</p> <p>10. MFF MoorLIFE bid</p>
	Medium		<p>4. Delivery fails to increase ownership and understanding in communities</p> <p>7. Ineffective communication of corporate direction externally</p>	
	Low			
		Low	Medium	High
LIKELIHOOD				

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Corporate Risk Register: list of risks

1. Loss of performance/ delivery in a time of uncertainty as a result of staff not being engaged and motivated
2. Insufficient plans in place to realise financial sustainability of our properties in future years (updated risk from 2014/15)
3. Failure to ensure robust financial analysis and financial objectives in the assessment of significant capital investment proposals (carried over from 2014/15)
4. Failure to deliver in a way that we increase ownership and understanding of our policies among communities
5. Failure to commit, and plan, to replace our ICT infrastructure in 2015/16 to underpin our corporate strategy (updated risk from 2014/15)
6. Failure to have a medium term financial plan in place 2015-19 (updated risk for 2014/15)
7. Failure to effectively communicate our corporate direction to external audiences
8. Failure to have the appropriate commercial skills to help us diversify income streams (updated risk from 2014/15)
9. Failure to have a clear, effective and well planned commercial programme in place (updated from 2014/15 register)
10. Moors for the Future (Moorlife 2020) failure of:
 - a) the Authority providing an increased level of support to MFF
 - b) partners contributing sufficiently
 - c) delivering against the project objectives.